

Lambeth Children's Partnership Board (No. 65)

Thursday 7 September 2017 - 230-430pm – Conference room, Stockwell Children's Centre, Stockwell Rd, SW9 9TG

Attendees:

Cllr Jane Pickard (Chair)	Cabinet Member for Families and Young People, Lambeth Council
Annie Hudson	Strategic Director: Children Services, Lambeth Council
Amy Buxton-Jennings	Director of Commissioning & Improvement, Lambeth Council/NHS Lambeth CCG
Mark Stancer	Director of Children's Social Care, Lambeth Council
Cathy Twist	Director of Education & Learning, Lambeth Council
Dr Nandini Mukhopadhyay	CCG Clinical Lead: Children and Families, NHS Lambeth CCG
Laura McFarlane	Director, Lambeth Early Action Partnership
Richard Parkes	Director, Young Lambeth Cooperative
Teresa Foster	T/Detective Chief Inspector – Metropolitan Police (Lambeth borough)
Ian Diley	Consultant in Public Health, Lambeth Council
Dan Stoten	Assistant Director of Children's Commissioning, Lambeth Council/NHS Lambeth CCG
Sue Pettigrew	Chair of VCS Forum, St Michael's Fellowship
<i>Presenting:</i>	
Jennifer Reiter	Lead Commissioner – Sexual Health, LBL
Emily Newell	Senior Commissioning Officer – Sexual Health, LBL
Susannah Beasley Murray	Assistant Director, Children's Services, LBL
Bethan Hope-Evans (note taker)	Policy and Communications, Lambeth Council

Apologies:

Andrew Eyres	Chief Officer, NHS Lambeth CCG
Ruth Hutt	Director of Public Health, Lambeth Council
Kate Kelly	Head of School, Woodmansterne Primary School

Catherine Davis	Headteacher, St Anne's RC Primary School
Monique Bertrand	Vice Principal for Behaviour and Inclusion, St Gabriel's College
Phillip Cunniffe	Director of Learner Journey, Lambeth College
Nina Khazaezadeh	Consultant Midwife, Guys and St Thomas's Trust
Maureen Sheridan	School Governor
William Harwood	Borough Partnership Manager Southwark & Lambeth, Department of Work and Pensions
Nick Butler	Principal, Saint Gabriel's College
Jo Fletcher	Service Director, CAMHS, SLAM
Becky Riggs	Detective Superintendent – Metropolitan Police (Lambeth borough)

1.	Welcome and Introductions
	Cllr Pickard welcomed attendees to the meeting.
2.	Minutes of the last meeting
	The minutes of the meeting on 18 July 2017 were agreed and an update on actions provided.
3.	Parenting programme, 'Strengthening Families, Strengthening Communities' (part of the sexual health promotion programme: The Rise Partnership)
	<ul style="list-style-type: none"> • Presentation • Jennifer Reiter, Lead Commissioner – Sexual Health, LBL • Emily Newell, Senior Commissioning Officer – Sexual Health, LBL <p><i>Jennifer Reiter</i> introduced her presentation about the SFSC programme providing background information to its origins. The programme is currently delivered by mainstream agencies to all communities. The presentation covered: where SFSC is used; what it is: a 13 week programme based on violence prevention with a facilitative approach; how it delivers sexual health promotion and healthy lifestyles; impact of programme such as improvement in parent and child relationships; background information to the RISE Partnership and plans for the future.</p> <p>Key aspects of the programme:</p> <ul style="list-style-type: none"> • 13 weeks structured group programme • Access to information and resources • Strategies for improving relationships • Role play and between session activities • 6-15 per group • SFSC is used with diverse communities, including black and minority ethnic groups, dads and other carers (as well as mums), parents with complex health needs, learning disabilities etc

	<ul style="list-style-type: none"> SFSC has resources which allows it to focus on specific issues such as gang violence, sexual health, radicalisation and extremism, <p>The pre- and post-programme questionnaires help to see how parents perceive their children’s abilities before and after they have completed the SFSC programme. Data demonstrated an increased confidence in a child’s ability to avoid risky behaviour and to become more confident and comfortable in themselves.</p> <p>Since April 2016 4 SFSC programmes via RISE have been established engaging 64 parents as well as Lambeth parents attending Lewisham and Southwark programmes.</p> <p>Future plans include:</p> <ul style="list-style-type: none"> Launch of 5 new programmes via RISE To hold courses also at weekends and in evenings More holistic approach with other commissioning teams Build capacity of other services to deliver SFSC training Universal delivery and preventative focus To address issues around inappropriate referrals e.g. social care referrals of vulnerable parents to the programme <p>Comments and discussion:</p> <ul style="list-style-type: none"> Referral methods to the programme and programme publicity was discussed Measures of success of the programme were queried The history of the programme and engagement with Sure Start and YOS and types of families engaged was discussed The importance of reviewing parenting programmes and having a sustainable delivery model especially in the light of reduced resource Measurable programme outcomes are key to enable a cost benefit analysis External evaluation of the programme will take place during early 2018/19 Where the programme sits strategically was discussed. Who refers to the programme and how hate crime and sexual exploitation is recorded. It was agreed this programme will be included in GPs list of programmes to refer to Reference was made to links with the Black Thrive programme. Jennifer Reiter agreed to share evaluation data once available; a referral form and a mapping programme of parenting programmes to help service referrals 	
Action/s <ul style="list-style-type: none"> Jennifer Reiter agreed to share evaluation data once available; a referral form and a mapping programme of parenting programmes to help service referrals 	Lead JR	Completion tbc
4.	Children and Young People’s Plan - Update <ul style="list-style-type: none"> Dan Stoten, Integrated Assistant Director –Children’s Commissioning, CCG/LBL Amy Buxton-Jennings, Director of Commissioning & Improvement, Lambeth Council/NHS Lambeth CCG 	
	Dan Stoten, reported that the CCG governing body, CAMHS team and Cabinet Members for children’s services have all now been consulted on the latest version of the CYPP. Budget	

	<p>mapping has taken place, further detail around engagement included in the plan and specific inequality areas highlighted.</p> <p>The final CYPP will go to Cabinet and CCG governing body for approval in November.</p> <p>Comments and discussion:</p> <ul style="list-style-type: none"> • A new name for the partnership was discussed and it was agreed to rename the board: Lambeth Children’s Partnership (LCP). • Partners gave thanks and praise for the wide consultation undertaken for the CYPP and valued its clear format. <p>The LCP noted the update and welcomed a final version of the plan following final sign off stages.</p>	
Action/s	Lead	Completion
5.	<p>Children with SEND 2017-20: final strategy</p> <ul style="list-style-type: none"> • Cathy Twist, Director of Education, Learning and Skills, LBL and Virginia Roberts, Local Area Review Consultant - SEND 	
	<p>Cathy Twist presented the draft SEND strategy which is almost final. Minor amendments are to be made such as further reference to funding. Strengths and weaknesses of the educational achievement of Lambeth pupils with SEND was discussed. For example, progress needs to be made by children in the Early Years and the gap between progress made by young children with SEND against non-SEND has been getting wider. Demand for SEND services is growing as is the number of requests for Education Health and Care Plans. High spend areas such as SEND transport were also discussed.</p> <p>It was reported that there were five strategic priorities: promoting independence for children, young people and families; early years, schools and other education providers working in partnership to support achievement and progress; working together effectively to maximise the impact of services and resources; securing the right local specialist provision and monitoring of financial spend, ensuring affordability and value for money. An implementation plan to deliver these priorities will be overseen by the SEN Partnership Board.</p> <p>Comments and discussion:</p> <ul style="list-style-type: none"> • Engagement of parents in the development of the strategy had been positive and parents are represented on the SEN partnership board. • Balancing of expectations is key especially with regard to new legislation, reduced resource and increased need. It was suggested that this be referenced in the context section of the strategy. • Measures of success and responsible officers should be referenced in the implementation plan • Key to consider perception of parents 	

	<ul style="list-style-type: none"> Independence for children young people with SEND and their Families to enable them to develop and implement plans to achieve aspirations. Three ways this strategy aims to promote independence: Co-production: involve children and young people and their families in shaping the services they receive; Personalisation: increase people's control over some of the specific services they receive, so they are better designed to their individual needs and preferences and Preparing for Adulthood: support young people to achieve the best possible outcomes in adulthood <p>The partnership signed off the strategy subject to minor amends.</p>	
Action/s	Lead	Completion
VR to address comments in development of final strategy	VR	September 2017
6.	<p>A Better Start for Lambeth</p> <ul style="list-style-type: none"> Dan Stoten, Integrated Assistant Director -Children's Commissioning, CCG/LBL Amy Buxton-Jennings, Director of Commissioning & Improvement, Strategy & Commissioning: Children, LBL & Lambeth CCG 	
	<p>A timeline for Engagement and Approvals required for the Better Start programme was circulated to the board for information. Partners were reminded that a menu of interventions proposed by the Better Start steering group is being developed which will inform commissioning as part of the Better Start programme and by April 2018 new delivery models for the children's centre programme and a partially Integrated Partnership should be in place. Views around the proposed consultation programme were shared.</p> <p>Comments and discussion:</p> <ul style="list-style-type: none"> Health visiting and midwifery services have been engaged in the development of the new model Savings across the 3 years are key to identifying which interventions are commissioned Concern around allocating health visitors to just five areas and removing them from GP practices Engagement events begin in October where a framework will be provided to allow for development of the proposals The overall aim is to have 23 sites and to reduce 16 providers to 5 Service user perspective is key to the success of this programme Adopting best practice and learning of other local authorities as well as drawing upon the successes of Lambeth's existing children's centres and schools is key <p>The partnership noted the update and welcomed further updates at future meetings.</p>	
7	<p>Reframing Early Help in Lambeth - Presentation</p> <ul style="list-style-type: none"> Amy Buxton-Jennings, Director of Commissioning & Improvement, Strategy & Commissioning: Children, LBL & Lambeth CCG Susannah Beasley Murray Assistant Director, Children's Services (Division) 	
	<p>The board received a presentation which outlined: drivers for change; approach and insight; vision and aims and future models:</p> <ol style="list-style-type: none"> Drivers for change include: CYPP, financial imperatives, Troubled Families programme; Young People at risk strategy; improving children and families' journey and experience of our services and the forthcoming Ofsted inspection which will look at the effectiveness of early help in Lambeth. the current early help offer spend 17/18 Strengths and weaknesses of our current offer 	

- d. Issues emerging from our JSNA
- e. Demand for Early Help services

A new early help offer to include: **Tier 2** advice and support: for children, young people and families with “emerging needs” provided, in the main, by universal or targeted services and the wider community, including schools, children’s centres, youth and play providers, school nursing, sexual health and substance misuse services and **Tier 3** targeted family support: for families with multiple needs (Tier 3) provided by the local authority

Clear vision was presented with universal services in the driving seat to deliver effective early help through embedded advice and consultation mechanisms. A clear practice model was also described consisting of six elements: framework; methodology; outcomes framework; multi-agency working; programmes and interventions and workforce development.

Locality based hubs were outlined as the centrepiece of the new model - to facilitate a new approach to early help, new locality-based hubs are proposed, to ensure better co-ordination of services and enhanced partnership working, signposting and support for families and professionals.

Ways of working were presented: **Virtual network of providers** involved in delivering Tier 2 early help in a local area, e.g. schools (about 25 in each area), youth and play providers, GP practices, voluntary and community services, etc; **Supported by a locality-based Young Lambeth Team** who can provide advice and support as well as signposting to Tier 2 services in the local area; **Young Lambeth Team to be multi-agency team** of Early Help Advisers, Health and Wellbeing Advisers, YLC Pathway Coordinators; **Each “network member” signs up to the new Early Help Framework and Practice Model** (developed in collaboration); Young Lambeth Team to coordinate **shared workforce development, training and best practice examples** and Potential for **local ‘partnership panel’** to be explored as a means of enabling practitioners in a locality to access advice and support from other partnerships members and share learning about how to support similar cases in future

Implications of service redesign were explained for areas: School nursing and healthy weight through our Happy and Healthy programme; The Council’s Early Help service; Better Start; CAMHS transformation; The YLC’s consortia model (which already exists on a 5 town centre area basis) and Young people’s substance misuse and sexual health. Redesign in these areas will help ensure greater integration and a smoother journey for children, young people and families and more efficient use of diminishing resource.

Next steps: to develop governance for the new model. An implementation timeframe was presented. New Early Help Offer to be operational by April 2018.

Comments and discussion:

- Clarity around the purpose of the Early Help Partnership was provided. This will be a time-limited board which replaces the Young Lambeth Strategic Board and reports to the Children’s Partnership.
- Chair welcomed a refresh of the Troubled Families programme.
- It was suggested that a pilot approach in one area could help ensure buy-in from all areas affected.
- Locality based hubs were welcomed. Met Police referred to the success of the Domestic Violence One Stop Shops.

The partnership praised the new approach to Early Help and welcomed a further updates on developments.

8.	Partner Updates		
	No partner updates were provided.		
Action/s		Lead	Completion
n/a			

Date of next meeting: Monday 13 November, 2:00pm-4:00pm. Venue: Lewisham/Greenwich Room, 4th Floor, NHS Lambeth Clinical Commissioning Group - 1 Lower Marsh London SE1 7NT