

Lambeth Children's Partnership Board (No. 67)

Wednesday 10th January 2018 13:30 – 15:30

Committee Room, Lower Ground floor, Lambeth Town Hall, Acre Lane, London SW2

Attendees:

Cllr Jane Pickard (Chair)	Cabinet Member for Families and Young People, Lambeth Council
Annie Hudson	Strategic Director: Children Services, Lambeth Council
Ruth Hutt	Director of Public Health, Lambeth Council
Dr Bidisha Lahoti	Clinical Director, Children's Community Services, Evelina London, Guys and St Thomas' NHS Foundation Trust
Mark Stancer	Director of Children's Social Care, Lambeth Council
Natalia Sali	Engagement Manager, HealthWatch
Laura Bassett (standing in for Richard Parkes)	Business Development Manager, Young Lambeth Cooperative
Teresa Foster	A/Detective Chief Inspector/Public Protection – Metropolitan Police (Lambeth borough)
Dan Stoten	Assistant Director of Children's Commissioning, Lambeth Council/NHS Lambeth CCG
Sue Pettigrew	Chair of VCS Forum, St Michael's Fellowship
Donald Mars	Southwark & Lambeth, Department of Work and Pensions
Sylveria Lawson	Social Worker, Children's Social Care, Lambeth Council
Susannah Beasley-Murray	Assistant Director, Children's Services, LBL
Chris Wellings	Assistant Director, LEAP
Ian Diley	Consultant in Public Health, Lambeth Council
Tony Parker	Director of Commissioning & Improvement, Lambeth Council/NHS Lambeth CCG
Jean Connery	Headteacher, Corpus Christi CofE primary school, Lambeth
Ellen Eames	Headteacher, St Gabriel's College
<i>Presenting:</i>	
Candida Thompson	Programme Director, Housing, Housing Services, LBL

Laura Griffin	Commissioning Lead: Early Years & Parenting, Strategy & Commissioning, LBL
Caroline Fryer	Better Start programme manager, LBL
Bethan Hope-Evans (note taker)	Policy and Communications, Lambeth Council
Latoya Boyer (observing)	Policy and Communications, Lambeth Council

Apologies:

Andrew Eyres	Chief Officer, NHS Lambeth CCG
Andrew Terry	Head teacher, Wyvill primary school
Kate Kelly	Head of School, Woodmansterne Primary School
Catherine Davis – has now left the partnership	Headteacher, St Anne's RC Primary School
Monique Bertrand	Vice Principal for Behaviour and Inclusion, St Gabriel's College
Phillip Cunniffe	Director of Learner Journey, Lambeth College
Nina Khazaezadeh	Consultant Midwife, Guys and St Thomas's Trust
William Harwood	Borough Partnership Manager Southwark & Lambeth, Department of Work and Pensions
Maureen Sheridan	School Governor
Cathy Twist	Director of Education & Learning, Lambeth Council
Nick Butler	Principal, Saint Gabriel's College
Laura McFarlane	Director, Lambeth Early Action Partnership
Jo Fletcher	Service Director, CAMHS, SLAM
Dr Nandini Mukhopadhyay	CCG Clinical Lead: Children and Families, NHS Lambeth CCG

1.	Welcome and Introductions
	CLlr Pickard welcomed attendees to the meeting.
2.	Minutes of the last meeting
	The minutes of the meeting on 13 November 2017 were agreed and an update on actions provided.
3.	Preparing for Ofsted children's social care inspection
	<ul style="list-style-type: none"> Mark Stancer, Director: Children's Social Care, Children's Services, LBL

Mark Stancer reported that the unannounced Ofsted inspection is likely to take place this school term during January or February.

Mark's presentation provided an overview of the Single Inspection Framework stating its purpose is to inspect the difference we are making to children and focus on how are we making things better for children?

The presentation included the following key points:

What Matters in the Framework?

- How well we do things and the difference we make – what is the evidence?
- How social workers and others work directly with families and manage the risks involved – how good is this work?
- The quality of our interventions in families, when risk remains or intensifies
- The quality of management oversight and decision making
- How well we help, protect and care for children in statutory services
- How much we know about and the services we provide (with partners) for children living in violent homes, where there is drug or alcohol misuse or the mental ill health of a parent/carer
- Leadership 'grip' – the line of sight
- Clear priorities, seeking and learning from feedback
- Accountabilities – particularly the LSCB and operational practice

4 week inspection:

- 4 week inspection process– from Initial phone call, agreeing Key lines of Enquiry to Next steps meeting
- Holistic approach involving 7-9 inspectors. Process includes scrutinising case files
- Understanding children and Young people's experience is key and is established through an audit of 20 cases paying attention to the impact of our interventions, assessment of the quality of practice by examining 30 cases, practice and quality examined for 50 cases at key thresholds thus a minimum of 100 cases will be examined
- Key lines of enquiry: Child Sexual Exploitation, missing children and partnership arrangements

Areas of Strength

- There is now a permanent leadership and management team in place
- The 'Children at the Heart of Practice' relationship based social work framework is making a tangible difference to children, enabling better engagement and direct work with children and families
- Recruitment of best quality staff and creation of smaller well supported teams
- Strengthened strategic and operational leadership
- A more effective LSCB
- The learning and development strategy supports a culture of reflective and continuous learning environment

Areas for further improvement

- To continue to reduce the number of agency staff which has reduced from 50% to 25%
- To ensure that all practice is robust and consistent so there are no variations
- To follow through actions from assessments on time and ensure these are effective
- It is crucial that supervision always take place and is recorded on cases
- Continue to look inward and make remedial actions whilst being innovative and

	<p>creative in our strategic approaches</p> <p>Comments and discussion:</p> <ul style="list-style-type: none"> • The board was invited to contact Nigel Denning, Improvement team for further information on the content of the presentation • The importance of strategy impacting operations was discussed • Reference was made to adolescents at risk and the recent fatal stabbing of a 17 year old in Tulse Hill on new year's eve and the importance of developing new interventions • The board was advised they would only be contacted during the inspection if an issue arises which may require a focus group to be convened <p>The LCP noted the update and requested notification of inspection date once announced.</p>	
Action/s	Lead	Completion
<ul style="list-style-type: none"> • Notify Board of inspection date by letter once notified by OFSTED • To circulate PowerPoint slides to the board 	<p>AH</p> <p>BHE</p>	<p>completed</p>
<p>4.</p>	<p>Temporary Accommodation</p> <ul style="list-style-type: none"> - Data analysis and our response - how do we compare with similar London boroughs - Children and family needs - how agencies are responding, what's working well and less well - Children's social care, education and health comment <ul style="list-style-type: none"> • Candida Thompson, Programme Director, Housing, Housing Services, Lambeth Council 	
<p>Candida explained that her paper had been circulated before the meeting and no comments were received. She talked the board through the paper drawing attention to key points:</p> <ul style="list-style-type: none"> • Homeless households with children or pregnant women are prioritised for temporary accommodation • Key challenges include: <ul style="list-style-type: none"> ○ affordable temporary accommodation – median rent for a 2 bed flat is £360 p week however HB/Local Housing Allowance amounts to £265 ○ limited housing supply • Out of 2,076 households in TA – 1775 are families (3250 are children) – Lambeth figures are in the mid-range compared to the rest of London with Newham highest • Main TA offered is self-contained flats – B&B is used rarely • Only 40% TA is in-borough – most is in neighbouring boroughs • Main cause of homelessness is 'chuck-outs' • Lambeth's Placement policy was revised in April 2016 to provide specific consideration of the needs of families with children subject to a CPP or SEN (priority group A) • A protocol to assist joint working between Housing and Children's social care has been developed. A joint monthly panel also takes place to discuss complex cases <p>Comments and discussion:</p> <ul style="list-style-type: none"> • GPs referred to the lack of suitable accommodation for patients with high level of complex needs. It was advised that tenants can request a review of their current accommodation • Lack of supply can mean being rehoused outside the borough however if unsuitable then the decision can be reviewed • Partnership work to prevent homelessness was discussed • It was highlighted a main cause of homelessness in today's economic climate was the impact of benefit changes and the costs of private sector accommodation 		

	<ul style="list-style-type: none"> Better use of council housing stock and affordable accommodation was discussed Better joint working between schools and housing is needed – a joint-working protocol to be developed Schools reported on families rehoused out of the borough wanting to stay at schools inside the borough, to improve their chances of rehousing transfer back <p>The LCP noted the update and requested a future update on the Housing Options and Children’s Services monthly panel.</p>		
Action/s		Lead	Completion
• To schedule a future update on the Housing Options and Children’s Services monthly panel.		LB	asap
5.	<p>Children with SEND 2017-20: draft strategy</p> <ul style="list-style-type: none"> Annie Hudson, Strategic Director: Children Services, Lambeth Council (presented this item in Cathy Twist’s absence) 		
	<p>Annie Hudson reported that the e-consultation ended in December 2017 and all feedback had now been incorporated into the final document.</p> <p>Comments and discussion:</p> <ul style="list-style-type: none"> An implementation plan will also be developed. Key that SEND consultation outcomes are fed into the CYPP implementation plan <p>The LCP approved the final SEND strategy.</p>		
Action/s		Lead	Completion
n/a			
6.	<p>Reframing Early Help</p> <ul style="list-style-type: none"> Susannah Beasley-Murray, Assistant Director, Children’s Services, LBL 		
	<p>Susannah Beasley-Murray provided a progress update on the Reframing Early Help programme and specific activity for November and December.</p> <p>It was explained that a new early help offer will include: Tier 2 advice and support: for children, young people and families with “emerging needs” provided, in the main, by universal or targeted services and the wider community, including schools, children’s centres, youth and play providers, school nursing, sexual health and substance misuse services and Tier 3 targeted family support: for families with multiple needs (Tier 3) provided by the local authority</p> <p>November and December:</p> <p>Products:</p> <ul style="list-style-type: none"> Updated troubled families outcomes and a new local measure for tracking progress against school attendance Total TF claims submitted is 227 between Sept-Dec 2017 Cross-borough ‘Supporting workless families in conflict’ bid submitted to DWP – including 5 engagement events in January <p>Governance:</p> <ul style="list-style-type: none"> Review so that programme enables more consultation with schools Monthly progress reports to DCLG and formal meeting in January FIS sitting with MASH to improve signposting to tier 2 and universal services 		

	<p>Engagement:</p> <ul style="list-style-type: none"> • EH internal practice workshops successfully launched • Engagement with schools around health/pastoral support offer • Engagement with SLAM around practice models providing holistic family support <p>Next steps: A revised implementation timeframe was presented. Pilot new model in locality by April 2018 and new EH offer operational in September 2018.</p> <p>Comments and discussion:</p> <ul style="list-style-type: none"> • It's key resource is in the right place to ensure efficient working • Preventative work is key to support families to make changes at an early stage • Improved communication needed around public health work in areas such as SYV • Discussion around Lambeth Made' campaign role in supporting opportunities and activities which benefits Lambeth's youngest residents <p>The LCP noted the update and welcomed future programme updates.</p>
7.	<p>Better Start programme - Progress Verbal Update</p> <ul style="list-style-type: none"> • Laura Griffin, Commissioning Lead: Early Years & Parenting, Strategy & Commissioning, LBL and Caroline Fryer, Better Start programme manager, LBL
	<p>Laura Griffin provided a progress update on the Better Start programme.</p> <p>Key points included:</p> <ul style="list-style-type: none"> • Multiagency working and working with LEAP to develop an integrated pathway for a child's development from 0-5 • two task and finish groups report to the Better Start steering group – one focuses on the new pathway and the other is on integrated working • Slides were presented showing: Developing an Early Years Pathway – including: <ul style="list-style-type: none"> ○ What we have now: current reviews/checks /info sharing points ○ How to rationalise and integrate reviews, check and info giving points ○ Potential coordinated pathway with inte ○ Integrated checks ○ All universal activity within current and new processes for 6-8 week checks (HVs, GPs, practice nurses) - issue: info not always accurate/partial. New processes: Triage approach – change to Health Visitor approach: initial phone call to assess home visit needs. Further clarity around referrals especially for GP's information. • Programme is analysing impact of EY provision, e.g. children's centre contact impact on EYFS achievement (Good Level of Development:GLD) level at age 5 and on English fluency • EYFS profile focus was explained. • Children's centres and commissioned services are critical in improving outcomes and reducing inequality for all children by end of the foundation stage • Further analysis has also taken place around EYFS data by take up of 2 year old free early learning offer. Findings: positive impact on narrowing the achievement gap; 68% who accessed the offer achieved GLD compared to 72% who did not; of 40% of this cohort born in Autumn (with more access to free learning than summer born children) 77% achieved GLD (close to national average); high impact on children speaking English as an additional language - 74% GLD compared to 67% who didn't take up the offer and 71% of all children borough-wide

	<ul style="list-style-type: none"> Caribbean and Portuguese children’s achievement is now in line with all children <p>Comments and discussion:</p> <ul style="list-style-type: none"> Baby’s Red Book’s role in record keeping around growth, vaccinations and development Contraception education key to ensuring best outcomes for children What is the input of children’s centres affecting GLD progression on English fluency? Laura Griffin to do an activity analysis <p>The LCP gave congratulations and thanks to this team for their hard work and welcomed future programme updates.</p>		
Action/s	Lead	Completion	
• n/a			
8.	Partner Updates		
	<ul style="list-style-type: none"> Evelina reported on work with children’s social care HealthWatch reported on research being carried out around female genital mutilation and associated child protection issues and joint work with GSTC obesity programme; black thrive work with Dunraven school around children and mental health; Evelina engagement team and Kings Health partners Met Police reported on the current remodelling of police services which should be final by 31 January 2018 and implementation in July 2018 Public Health reported on: Lambeth’s highest rates of flu cases and the impact of norovirus; development of a sexual health strategy and launch of national consultation about PSHE. Black Thrive Public Health specialist to be recruited YLC reported on Young People at Risk of SYV training taking place on 29/1 at 10am. Children’s social care practitioners were encouraged to attend LEAP delivery plan 2018/21 is being developed St Michaels Fellowship reported that their next programme of Caring Dads for young fathers under 25 years will start on 7th Feb. It’s a 17 week programme for young fathers where there has been domestic abuse and neglectful parenting 		
Action/s	Lead	Completion	
• n/a	DS	tbc	
9.	AOB		
	<p>Children and Young People’s Plan :</p> <ul style="list-style-type: none"> CYPP is currently being designed – a launch event (possible learnathon) to be developed jointly with the launch of the ‘Lambeth Made’ campaign: a public campaign to motivate business, community, public bodies and VCS orgs to do more to support opportunities and encourage activities that benefits Lambeth’s youngest residents. Information to be circulated to the board about the learnathon. Each element of the CYPP will have a clear programme governance in place over the next months to ensure implementation. 		

Dates of next meetings 2018/19:

- Weds 18th April - 2:30 -4:30pm – venues tbc
- Weds 4th July - 2-4pm
- Weds 17th Oct - 2-4pm
- Weds 16th Jan 2019 - 2-4pm